

## Curriculum Vitae

Maria João **RODRIGUES**



### 1. MAIN RECENT OUTCOMES

As European policy-maker (Special Advisor to the EU Presidencies and to the European Commission):

- The EU development strategy – the “Lisbon Strategy” – with new policy orientations for information society, research, innovation, education, employment, social protection and environment (2000-2010).
- The EU Lisbon Treaty, final negotiation (2007).
- The EU Declaration on Globalization adopted by the European Council (2007).
- Dialogues for sustainable development with the EU strategic partners: China, India, Russia and Brazil (2007-2008).
- The new phase of the Erasmus Programme (2008).
- The European initiative “New Skills for New Jobs” (2009).
- The priorities for the European regional development policy (2005-07).

As academic:

- Preparation of the 7<sup>th</sup> Framework Programme for Research in socio-economic sciences (2007-2011) as President of the European Commission Advisory Board.

### 2. PRESENT ACTIVITIES

- Special Advisor on European policies, European Union institutions.
- Professor of European Economic Policies at the Institute for European Studies, *Université Libre de Bruxelles* (IEE-ULB) and at the Lisbon University Institute (ISCTE-IUL).
- Member of the Governing Board of the European Policy Centre, Brussels.
- Member of the Board of *Notre Europe*, association created by Jacques Delors, Paris.
- Member of the Council of the Institute for Strategic and International Studies, Lisbon.

### 3. OTHER ACTIVITIES

- Coordinator of the Project “Dialogues for Sustainable Development” bridging between the EU and Brazil, Russia, India and China, Calouste Gulbenkian Foundation, (2007-2008).
- President of the High Level Group on Mobility in Europe (Erasmus), European Commission (2008).
- Special Advisor to the Portuguese Prime Minister for the European Union Presidency dealing with the Lisbon Treaty, the Lisbon Agenda and the EU Summits with international partners (2007).
- Coordinator of the European Commission’s Project “Innovation, Skills and Jobs” (2006-2007).
- Special Advisor to the European Commission on the Lisbon Agenda (2005-2007).
- Special Advisor to the Luxembourg Presidency of the European Union for the Mid-term Review of the Lisbon Strategy (2005).
- President of the European Commission’s Advisory Group for Social Sciences, 6th Framework Programme for R&D (2002-2006).
- President of the Interministerial Commission for the Follow-up of the Lisbon Strategy (2003-2004).
- Adviser to the Brazilian Government in missions organised by the United Nations Development Programme (2003-2005) and by the European Union (2006-2007).
- Member of the Group for Economic Analysis supporting the President of the European Commission (2003-2004).
- Member of the High Level Group on the Future of European Social Policies, European Commission (2003-2004).
- Member of the High Level Group on Information Society, European Commission (2003-2004).
- Member of the European Employment Task Force, European Commission (2002).
- General Coordinator of the PROINOV (National Programme for Innovation), Presidency of the Council of Ministers, Portugal (2002-2003).
- President of the Interministerial Commission for the Follow-up of the Lisbon Strategy, Presidency of the Council of Ministers, Portugal. Preparation of the European Councils (2001-2003).
- General rapporteur for the Global Employment Forum, ILO, United Nations (2001).

- Coordinator of the Lisbon European Council and of the action line of the Portuguese Presidency of the European Union, which defined the European economic and social strategy, (2000).
- Member of the OECD network of government long-term strategists (2000).
- Coordination of the negotiations for the European Union Agenda 2000, Prime Minister's Office (1998-1999).
- Special Adviser to the Prime Minister and Head of the PM's Forward Studies Unit (1998-2002).
- Member of the European Commission's Advisory Group for Social Sciences, 5th Framework Programme of R&D (1998-2001).
- President of the High Level Group on Industrial Relations and Change, European Union (2000-2001).
- Minister for Employment and Training: reorganisation of the vocational training system, modernisation of the employment services and negotiation of social agreements. (1995-1997).
- Member of the Competitiveness Advisory Group, European Council (1995).
- Member of the General Council of JNICT – National Scientific and Technology Board, coordinator for social sciences (1994-1995).
- Member of the Social and Economic Council, elected as “person of recognised merit” (1994-1995 and 2002-2003).
- Member of the Management Committee of the Targeted Socio-economic Research Programme European Union IV Framework Programme (1994-1995).
- Responsible in Portugal for the SYSDÉM, European System of Documentation on Employment (1994-1995).
- Consultant to the Ministry of Employment and Social Security (1993-1995).
- Expert of the Observatory of Employment and Vocational Training (1993-1995).
- Consultant of the European Community Commission (1990-1995).
- Scientific Coordinator and lecturer of the Master in Policies and Management of Human Resources ISCTE-IUL (1989-1995).
- President of DINÂMIA, Research Centre on socio-economic change, ISCTE-IUL (1989-1995).
- Professor at the Lisbon University Institute, ISCTE-IUL (1987-).

#### 4. ACADEMIC BACKGROUND

- Degree in Sociology, Lisbon University Institute (ISCTE-IUL), 1977.
- Diplôme d'Etudes Approfondies d'Economie des Ressources Humaines, UER Analyse et Politique Economique (University of Paris I – Panthéon-Sorbonne), 1981.
- Diplôme d'Etudes Approfondies de Systèmes et Structures, Département d'Economie Politique (University of Paris VIII), 1982.
- Certificat de Spécialisation de 3ème Cycle de Politiques et Programmation du Développement, Institut d'Etudes du Développement Economique et Social (University of Paris I – Panthéon-Sorbonne), 1983.
- Doctorat en Science Economique (PhD), University of Paris I (Panthéon – Sorbonne), under the orientation of Professor Henri Bartoli on the theme Pour une alternative aux approches du marché du travail: le système d'emploi – essai de conceptualisation et d'application au cas portugais après 1974, 1987.
- Aggregation in economics, Lisbon University Institute (ISCTE-IUL), approved by unanimity, 1995.

#### 5. AWARDS

- Nominated for the Gaetan Pirou Award (Economic Science Award given by French universities at national level) with the doctorate dissertation Pour une alternative aux approches du marché du travail: le système d'emploi – essai de conceptualisation et d'application au cas portugais après 1974, 1987.
- Gulbenkian Science and Technology National Award (related to work carried out in the four years prior to Social and Human Sciences), with the same work, 1986.
- Highly mentioned in the Boa Esperança Science and Technology Award, instituted by the Council of Ministers and promoted by the “Junta Nacional de Investigação Científica e Tecnológica”, with the work “Competitividade e recursos humanos – dilemas de Portugal na construção europeia” (Competitiveness and Human Resources – dilemmas of Portugal in the construction of Europe), 1992.
- Ordre de la Couronne de Chêne au grade de Commandeur of the Grand-Duchy of Luxembourg for her contribution to the promotion of social Europe, 2000.
- Ordem do Infante Dom Henrique in the grade of Grand Official of the Portuguese Republic for her academic and public service functions and for the European contribution, 2003.
- Légion d'Honneur – Chevalier of the French Republic for her role in the European integration and the Lisbon Strategy, 2005. Promotion to the degree of *Officier* for her role in the EU Presidency and the Lisbon Treaty, 2008.

## 6. PUBLICATIONS

### 6.1 BOOKS AND REPORTS

**Estruturas Produtivas, Modos de Gestão da Mão de Obra e Qualidade do Emprego – um Estudo Comparativo sobre a Indústria Portuguesa**, M.J. Rodrigues (ed.) in collaboration with R.R. Amaro, A.P. Dores, M. Farrusco, A.S. Maurice, F.D. Mendes, A.O. Neves, J.C. Neves and H.G. Pereira, Institute of Employment and Vocational Training: Lisbon, 1987. [**Industrial Structures, Labour Management and Employment Quality – a Comparative Study on the Portuguese Industry**]

**O Sistema de Emprego em Portugal – Crise e Mutações**, Dom Quixote Publications: Lisbon, 1988 (1st edition) and 1992 (2nd edition). [**The Employment System in Portugal – Crisis and Change**]

**Les Enjeux Sectoriels du Marché Intérieur pour l'Industrie Portugaise**, co-authored with P. Gonçalves and R. Madaleno, Report for the European Commission, special issue of *Economie Européenne/Europe Sociale*, Paris, 1990. [**The Sectorial Implications of the European Single Market for the Portuguese Industry**]

**Dinâmicas Produtivas, Dinâmicas Regionais e Promoção do Emprego**, M.J. Rodrigues and I. Salavisa (eds) in collaboration with R.R. Amaro, L. Fraga, H. Lopes and I. Nicolau, JNICT: Lisbon, 1990. [**Production Dynamics, Regional Dynamics and the Promotion of Employment**]

**Les Transformations de l'Emploi dans les Secteurs Sensibles à l'Achèvement du Marché Intérieur Européen – le Cas de Portugal**, Report for the European Observatory of Employment, European Commission: Brussels, 1990. [**The Employment Changes in the Industries opened to the European Single Market – the Portuguese Case**]

**Les Enjeux du Marché Intérieur Européen pour l'Emploi Industriel**, Report for the European Commission, special issue of *Economie Européenne/Europe Sociale*, Paris 1990. Also in *L'Impact Sectoriel du Marché Intérieur sur l'Industrie*, P.A. Buiges, F. Ilzkovitz and J.F. Lebrun (eds), *Economica*: Paris, 1991. [**The European Single Market and the Employment in Manufacturing Industries**]

**Competitividade e Recursos Humanos – Dilemas de Portugal na Construção Europeia**, Dom Quixote Publications: Lisbon, 1991 (1st edition), 1994 (2nd edition) and 1998 (3rd edition). [**Competitiveness and Human Resources – Dilemmas of Portugal in the European Integration**]

**Méthodes d'Evaluation de la Formation pour les Politiques de Développement Régional**, co-authored with A.O. Neves and M. Perestrelo, PETRA/CCE Programme, European Commission: Brussels, July 1992. [**Training Evaluation Methods and Regional Development**]

**Avaliação dos Recursos Humanos na Área das Tecnologias da Informação e da Electrónica**, J. Bilhim, J. Catela, J.S. Rego and M.J. Rodrigues (eds) in collaboration with A.J. Almeida, I. Salavisa, F. Suleman and I. Valente, INETI, Ministry of Industry and Energy: Lisbon, January 1993. [**Evaluation of Human Resources in the Area of Information and Communication Technologies**]

**A Localização dos Sectores em Reestruturação no Território Português**, M.J. Rodrigues (ed.) in collaboration with A. Carranca, F. Cordovil, L. Fraga, M.M. Magalhães and J.C. Neves, Institute of Employment and Vocational Training: Lisbon, June 1993. [**The Location of the Restructuring Sectors in Portugal**]

**La Place de l'Entreprise dans le Processus de Production de la Qualification – Effets Formateurs de l'Organisation du Travail**, co-authored with H. Lopes, CEDEFOP: Brussels and Thessaloniki, October 1993. [**The Role of the Enterprise in the Learning Process**]

**Les Politiques, les Instruments et les Dispositifs d'Analyse des Besoins en Qualifications**, Report for the / *European Forum of Vocational Training*, European Commission: Brussels, November 1993. [**The Policies and the Instruments to Identify Skills Needs**]

**Políticas de Reestruturação, Emprego e Desenvolvimento Regional**, A.O. Neves and M.J. Rodrigues (eds) in collaboration with R.R. Amaro, J.M.C. Caldas, I. Duarte, M.P.C. Lima, H. Lopes, A.S. Maurice, J.C. Neves, I. Nicolau, L.

Oliveira and I. Salavisa, Institute of Employment and Vocational Training: Lisbon, January 1994. [**Policies of Restructuring, Employment and Regional Development**]

**Concertação Estratégica para Modernizar Portugal – Linhas de Força para o Emprego, a Competitividade e o Desenvolvimento**, M.J. Rodrigues (ed.), Presidency of the Council of Ministers: Lisbon, May 1996. [**Strategic Dialogue to Modernise Portugal – Guidelines for Employment, Competitiveness and Development**]

**As Tecnologias de Informação e Electrónica em Portugal: Desenvolvimento e Recursos Humanos**, J. Bilhim, J. Catela, J.S. Rego and M.J. Rodrigues (eds) in collaboration with A.J. Almeida, I. Salavisa, F. Suleman and I. Valente, INETI, Ministry of Industry and Energy: Lisbon, 1997. [**Information and Electronic Technologies in Portugal: Development and Human Resources**]

**Para o Desenvolvimento da Formação Profissional em Portugal: Prioridades, Qualidade e Financiamento**, M.J. Rodrigues (ed.), Coleção Cadernos, no 4, Institute of Employment and Vocational Training: Lisbon, March 1997. [**For the Development of Vocational Training in Portugal: Priorities, Quality and Financing**]

**Final Report of the High Level Group on Economic and Social Implications of Industrial Change**, P.G. Gyllenhammar (ed.) in collaboration with M. Beresford, B. Brunhes, J. Chereque, F.W. Huijbregtsen, H. Klinkhammer, M.J. Rodrigues and B. Trentin, European Commission, Directorate-General for Employment, Industrial Relations and Social Affairs: Brussels, November 1998.

**International Hearing for the Portuguese Presidency of the European Union**, M.J. Rodrigues (ed.) in collaboration with P. Cadeiras, A. Caldeira, I. Cernich, P.P. Correia and R. Moura, Prime Minister's Office: Lisbon, 2000.

**The New Knowledge Economy in Europe – A Strategy for International Competitiveness and Social Cohesion**, M.J. Rodrigues (ed.) in collaboration with R. Boyer, M. Castells, G. Esping-Andersen, R. Lindley, B.Å. Lundvall, L. Soete, M. Telò and M. Tomlinson, Edward Elgar: Cheltenham, UK and Northampton, MA, USA, 2002. French translation by E. Callataÿ: **Vers une société européenne de la connaissance: La Stratégie de Lisbonne 2000-2010**, Institut d'Etudes Européennes, Editions de l'Université de Bruxelles: Brussels, 2004.

**Guia do Utilizador do PROINOV – Programa Integrado de Apoio à Inovação**, M.J. Rodrigues (ed.), PROINOV's Office, Presidency of the Council of Ministers: Lisbon, January 2002. [**PROINOV User's Guide – Integrated Programme to Support Innovation**]

**PROINOV – Programa Integrado de Apoio à Inovação**, M.J. Rodrigues (ed.), PROINOV's Office, Presidency of the Council of Ministers: Lisbon, January 2002. [**PROINOV – Integrated Programme to Support Innovation**]

**Report of the High Level Group on Industrial Relations and Change in the European Union**, M.J. Rodrigues (ed.) in collaboration with M. Biagi, J. Gandois, R. Hornung-Draus, M. Lado, P. O'Donovan, I. Ohlsson, D. Paraskevas, J. Visser and J.M. Zufiaur, European Commission, Directorate-General for Employment, Industrial Relations and Social Affairs: Brussels, January 2002.

**Prioridades para os Recursos Humanos em Portugal**, M.J. Rodrigues (ed.) in collaboration with A.B. Santos, PROINOV – Programa Integrado de Apoio à Inovação, PROINOV's Office, Presidency of the Council of Ministers: Lisbon, February 2002. [**Priorities for Human Resources in Portugal**]

**Para uma Política de Inovação em Portugal**, M.J. Rodrigues (ed.) in collaboration with M.M. Godinho and A. Neves, Dom Quixote Publications: Lisbon, 2003. [**For an Innovation Policy in Portugal**]

**European Policies for a Knowledge Economy**, Edward Elgar: Cheltenham, UK and Northampton, MA, USA, 2003. Portuguese translation: **A Agenda Económica e Social da União Europeia – A Estratégia de Lisboa**, Dom Quixote Publications: Lisbon, 2004.

**Jobs, Jobs, Jobs – Creating More Employment in Europe**, Report of the Employment Taskforce, W. Kok (ed.) in collaboration with C.D. Aringa, A. Ekström, F.D. Lopez, C. Pissarides, M.J. Rodrigues, A. Roux and G. Schmid, European Commission, Directorate-General for Employment, Industrial Relations and Social Affairs: Brussels, November 2003.

**Economic Reform in Europe: Priorities for the Next Five Years**, R. Liddle and M.J. Rodrigues (eds) in collaboration with S. Davis, M. Ferrera, J. Kay, A. Mayhew, J. Pisani-Ferry, D. Pitt-Watson and L. Soete, Policy Network: London, 2004.

**Research for a Secure Europe**, Report of the Group of Personalities in the field of Security Research, P. Busquin and E. Liikanen (eds) in collaboration with M. Ahtisaari, C. Bildt, J. Dekker, T. Diehl, P.F. Guarguaglini, F. Heisbourg, R. Hertrich, E.V. Hoek, P. Kourilsky, E. Löwenadler, E. McNally, J. Monzon, I. Pentazos, D. Ranque, M.J. Rodrigues, C. Rovsing, M. Turner, E.P. Gorsel, M. Vankeirsbilck, K. Wogau, C. Weyrich, V. Aguado, N. Cardinali, J.J. Dordain, B. Schmitt and J. Solana, European Commission: Brussels, 2004.

**Report of the High-Level Group on the Future of Social Policy in an Enlarged European Union**, O.D. Lamothe (ed.) in collaboration with T. Atkinson, F. Gerster, M.J. Rodrigues, L. Rychly and D. Schimanke, European Commission, Directorate-General for Employment, Industrial Relations and Social Affairs: Brussels, May 2004.

**The Lisbon Strategy – a Follow-up for Researchers**, SSHERA Project Final Report, M.J. Rodrigues (ed.) in collaboration with P. Cadeiras, European Commission's Advisory Group on Social Sciences and Humanities, EU Sixth Framework Programme, Lisbon University Institute: Lisbon, 2005.

**Social Sciences in the European Research Area – For the Development of the Research Agenda**, M.J. Rodrigues (ed.), European Commission's Advisory Group on Social Sciences and Humanities, EU Sixth Framework Programme, SSHERA Project, Lisbon University Institute: Lisbon, 2005.

**EU Research on Social Sciences and Humanities: Social Sciences in the European Research Area – For the Development of the Research Agenda**, SSHERA Specific Support Action, Final Report, M.J. Rodrigues (ed.) in collaboration with T. Burns, C. Crouch, D. Gallie, M. Godelier, J. Heinen, C. Keyder, L. Kolarska-Bobinska, B. Laffan, T. Meyer, L. Soete, M. Telò, Á. Török, K. Vaitos and H. Wallace, European Commission, Directorate-General for Research: Brussels 2007.

**Developing the external action of the European Union – new instruments and new global players**, M.J. Rodrigues (ed.) in collaboration with G. Arbix, J.C. Ferraz, S. Fisher, F. Godement, G. Grevi, C. Huang, L. Soete, M. Telò, A. Valladão, A. Vasconcelos, C. Wagner and H. Zhou, Portuguese Presidency of the European Union, Prime Minister's Office: Lisbon, 2007.

**Preparing the new cycle of the Lisbon Strategy**, M.J. Rodrigues (ed.), Portuguese Presidency of the European Union, Prime Minister's Office: Lisbon, 2007.

**Perspectives on Employment and Social Policy Coordination in the European Union**, M.J. Rodrigues (ed.) in collaboration with J. Berghman, C. Erhel, B. Gazier, J. Goetschy, A. Hemerijck, E. Lorenz, R. O'Donnell, C. Porte, G. Schmid, P.A. Silva, R. Wilson and J. Zeitlin, Report for the *Informal Meeting of the Ministers of Employment and Social Affairs*, Ministry of Employment and Social Affairs: Lisbon, July 2007.

**Educação, Inovação e Desenvolvimento**, M.J. Rodrigues (ed.) in collaboration with L. Chisholm, J.P. Dionísio, K.B. d'Enghien, A. Fuente, E.M. Grilo, C. Jenner, M. Linna, M.C. Lopes, E. Lorenz, M.H. Nazaré, A. Oliveira, L. Oliveira, J. Pedrosa, J. Picoito, J. Rens, M.C. Rosa and A.C. Valente, Calouste Gulbenkian Foundation: Lisbon, November 2007. [Education, Innovation and Development]

**Report of the High Level Expert Forum on Mobility: Making Learning an Opportunity for All**, M.J. Rodrigues (ed.) in collaboration with P. Clever, J. González, E. Krzaklewska, A. Larsson, J.F. Michel, J. Reilly, J.V. Turnhout, M.A. Vlieg, F.V. Vught and A. Weiner, Directorate-General for Education and Culture: Brussels, 2008.

**Dialogues for Sustainable Development: European Union, Brazil, Russia, India and China**, M.J. Rodrigues (ed.) in collaboration with C. Sorneta and with contributions from G. Arbix, M. Entin, R.K. Jain and H. Zhou, Institute for Strategic and International Studies: Lisbon, 2009.

**Europe, Globalization and the Lisbon Agenda**, M.J. Rodrigues (ed.) in collaboration with I. Begg, J. Berghman, R. Boyer, B. Coriat, W. Drechsler, J. Goetschy, B.Å. Lundvall, P.C. Padoan, L. Soete, M. Telò and A. Török, Edward Elgar: Cheltenham, UK and Northampton, MA, USA, 2009.

## 6.2 OTHER PUBLICATIONS

"(Des)emprego, Dilemas da Crise" in *Economia*, no 63, Lisbon, January 1985. [(Un)employment, Crisis' Dilemmas]

"O Mercado de Trabalho nos Anos 70: das Tensões aos Metabolismos" in *Análise Social*, nos 87-88-89, Lisbon, 1986. [The Labour Market in the 70's: from Tensions to Metabolisms]

"Sob o Signo da Crise: o Contributo da Teoria da Regulação para a Problemática do Desenvolvimento" in *Sociologia: Problemas e Práticas*, no 3, Lisbon, 1987. [The Contribution of Regulation Theory to the Problem of Development]

"Trabalho, Emprego e Transformações Sociais: Trajectórias e Dilemas das Ciências Sociais em Portugal", co-authored with M. Lima in *Análise Social*, no 95, Lisbon, 1987. [Work, Employment and Social Changes: Trajectories and Dilemmas of Social Sciences in Portugal]

"Le Système d'Emploi comme Alternative aux Approches du Marché du Travail" in *Economies et Sociétés*, no 95, Paris, 1987. [The Employment System as an Alternative Approach to Labour Markets]

"The Employment System and Strategy Options", Communication for the conference *Labour Market – Structure and Development in Portugal, Spain, Italy, Greece and Turkey*, Consiglio Nazionale delle Ricerche, Istituti di Ricerche sull' Economia Mediterranea: Capri, November 1987.

"Os Caminhos da Flexibilização – Prospectiva sobre o Sistema de Emprego" in *Novos Desafios*, no 2, Lisbon, 1988. [The Ways to Flexibility – Prospective on the Employment System]

"Que Gestão dos Recursos Humanos? A Indústria de Moldes numa Encruzilhada" in *Emprego e Formação*, no 9, Lisbon, September 1989. [Managing Human Resources? The Mould Industry at Crossroads]

"Specialisation Patterns and Employment Quality in European Construction: a Model of Employment System as an Analytical Tool" in *Minutes of the 31st Conference of Applied Econometrics Association*, AEA: Strasbourg, December 1990. Also in *International Integration & the Organisation of Labour Markets*, A. Castro, P. Mehaut and J. Rubery (eds), Academic Press: London, 1991.

"Competitiveness and Employment Quality: Scenarios for the European Construction", Communication for the *Third Annual Conference of the European Association of Labour Economics*, EALE: Madrid, September 1991. French translation: "Compétitivité et Qualité de l'Emploi: des Scénarios pour la Construction Européenne" in *La Revue de l'Institut de Recherches Economiques et Sociales*, no 9, IRES: Paris, 1992.

"Reestruturas produtivas e renovação das competências" in *Minutas da Conferência Nacional: Novos Rumos para o Ensino Tecnológico e Profissional*, Ministry of Education: Lisbon, December 1991. [Industrial Restructuring and Renewing of Skills]

"Avaliação de Programas e Aprendizagem Social – uma Proposta de Metodologia" in *Planeamento*, Volumes 14-15, Lisbon, 1992-1993. [Programme Evaluation and Social Learning – a Proposal for Methodology]

"Tecnologias de Informação – do Panorama Europeu às Perspectivas para Portugal" in *Competir*, nos 2-3, Lisbon, 1994. [Information Technologies – from the European Panorama to Perspectives for Portugal]

"Automação flexível, novos perfis profissionais e gestão da mudança" in *Competir*, no 4, Lisbon, 1994. [Flexible Automation, New Professional Profiles and Management of Change]

"Politique de l'Emploi – pour une Solution Européenne de Compétitivité et de Société", Communication for the conference *L'Avenir de la Politique Sociale Européenne – Options pour l'Union*, European Commission: Brussels, May 1994. [Employment Policy: for a European Approach on Competitiveness and Society]

**"Um Novo Ciclo para a Política de Educação e Formação"** in *Jornadas Empresariais Portuguesas – Encontro de Vidago – Comunicações e Discussões*, Volume I, Associação Industrial Portuense: Oporto, October 1998. **[A New Cycle towards Education and Training Policies]**

**"The Open Method of Coordination as a New Governance Tool"** in *L'Evoluzione della Governance Europea*, pp. 96-107, M. Telò (ed.), special issue of *Europa/Europe*, nos 2-3, Rome, 2001.

**"Renewing the European Strategy for Economic and Social Development"** in *Europa Novas Fronteiras: A Estratégia de Lisboa – A Agenda Europeia para o Desenvolvimento Económico e Social*, nos 9-10, Jacques Delors European Information Centre: Lisbon, June-December 2001.

**"For a European Strategy at the Turn of the Century"** in *Portuguese Journal of Social Sciences*, pp. 40-61, no 1, Volume 1, Intellect: Bristol, 2002.

**"Política Educativa e uma Ambição para Portugal"** in *Qualidade e Avaliação da Educação*, pp. 311-315, Conselho Nacional de Educação, Seminários e Colóquios: Lisbon, 2002. **[Education Policy and an Ambition for Portugal]**

**"Competitividade, Coesão e Governação no Novo Quadro Global"** in *10 Milhões de Razões*, Editorial Notícias: Lisbon, 2002. **[Competitiveness, Cohesion and Governance in a New Global Economy]**

**"The European Strategy for Economic and Social Modernization"** in *Structural Challenges for Europe*, pp. 3-12, G. Tumpel-Gugerell and P. Moosslechner (eds), Edward Elgar: Cheltenham, UK and Northampton, MA, USA, 2003.

**"A Estratégia de Lisboa e as suas Implicações para a Reforma Institucional da União Europeia"** in *Estratégia: Portugal e a Constituição Europeia*, nos 18-19, pp. 267-285, Institute for Strategic and International Studies: Lisbon, 2003. **[The Lisbon Strategy and its Implications on the Institutional Reform of the European Union]**

**"Innovating and Investing to Raise Europe's Growth Potential"** in *Economic Policy and New Sources of Growth: Challenges and Perspectives*, G. Papaconstantinou (ed.), Hellenic Presidency of the European Union, Ministry of Economy and Finance: Athens, 2003.

**"Emulazione e Innovazione Sociale – Lisbona e il Metodo di Coordinamento Aperto"** in *Italianieuropei*, pp. 23-32, Rome, September-October 2003. **[Emulation and Social Innovation: Lisbon and the Open Method of Coordination]**

**"Perspektiven des Lissabon-Prozesses"**, co-authored with A. Guterres in *Wege aus der Krise – Plädoyer für eine Europäische Wachstums und Investitionsoffensive*, C. Randzio-Plath (ed.), Nomos Verlagsgesellschaft: Baden-Baden, 2004. **[Perspectives on the Lisbon Processes]**

**"A Good Quality Finance Rule"**, co-authored with P.C. Padoan in *EPC Issue Papers*, European Policy Centre: Brussels, 2004.

**"Euroopa Strateegia Sajandivahetusel"** in *Teadmistepõhine Riik ja Majandus – Artiklikogumik*, pp.16-36, T. Riigikantselei (ed.), Tallin, 2004. **[For a European Strategy at the Turn of the Century]**

**"The European Agenda for Competitiveness, Employment and Social Cohesion – An Overview of the Lisbon Strategy"** in *The Capacity to Govern in Central and Eastern Europe – High Level Meeting*, M. Potůček (ed.), NISPAcee, The Network of Institutes and Schools of Public Administration in Central and Eastern Europe: Bratislava, 2004.

**"Priorities for the Second Call in FP6-7 Citizens and Governance in a Knowledge Based Economy"** in *Social Sciences in the European Research Area – For the Development of the Research Agenda*, M.J. Rodrigues (ed.), European Commission's Advisory Group on Social Sciences and Humanities, EU Sixth Framework Programme, SSHERA Project, Lisbon University Institute: Lisbon, March 2004.

**"Preparing the 7th Framework Programme – the Prospects for Social Sciences and Humanities"** in *Social Sciences in the European Research Area – For the Development of the Research Agenda*, M.J. Rodrigues (ed.), European Commission's Advisory Group on Social Sciences and Humanities, EU Sixth Framework Programme, SSHERA Project, Lisbon University Institute: Lisbon, May 2004.

**"Follow-up Report on Research and Development Policy"** in *The Lisbon Strategy – a Follow-up for Researchers*, M.J. Rodrigues (ed.) in collaboration with P. Cadeiras, European Commission's Advisory Group on Social Sciences and Humanities, EU Sixth Framework Programme, SSHERA Project, Lisbon University Institute: Lisbon, June 2004.

**"Follow-up Report on Knowledge-based Economy and Competitiveness"** in *The Lisbon Strategy – a Follow-up for Researchers*, M.J. Rodrigues (ed.) in collaboration with P. Cadeiras, European Commission's Advisory Group on Social Sciences and Humanities, EU Sixth Framework Programme, SSHERA Project, Lisbon University Institute: Lisbon, September 2004.

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## 7. CONFERENCES

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